

A decorative graphic on the left side of the slide, consisting of three overlapping circular frames. The top frame shows a smiling woman on a mobile phone. The middle frame shows two large industrial cooling towers. The bottom frame shows two workers in blue overalls and hard hats handling a large metal ring on a construction site.

## DURBAN INVEST

## Presentation by Eskom

14 March 2011

# Content

1. Brief overview of Eskom and its future positioning

2. Eskom Build program

3. Opportunities in SADC

4. Conclusion

# The global challenge: To sustain growth and prosperity

## South Africa 1994-2010 growth

79%



Real GDP

16.7%



Power capacity  
(~6 500 MW)



This requires vast investments in power generation capacity; affordable and universal access to electricity; move to a cleaner future

**To provide sustainable electricity solutions to grow the economy and improve the quality of life of the people of South Africa and the region**

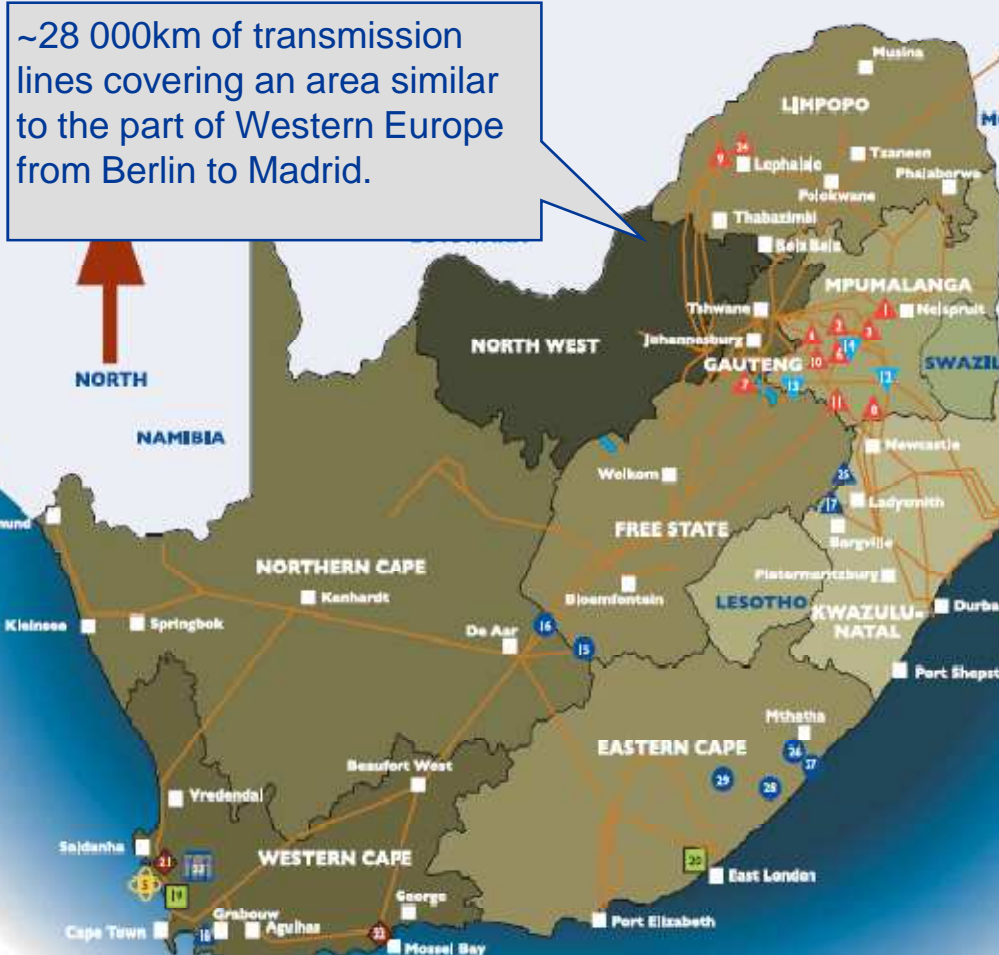
# Eskom Generation Resources: Balance demand with Supply



## Supply Side overview

- 27 operational power stations
- ~40,7GW of operational capacity
- Just over 80% coal-fired. Mix of nuclear, open cycle gas turbines, hydro and pumped storage plant in remaining 20%
- Imports of about 1500MW
- Returning 2 mothballed coal-fired stations, building 2 coal-fired and a pump storage station
- Country capacity of ~43,5GW

## Eskom Power Stations

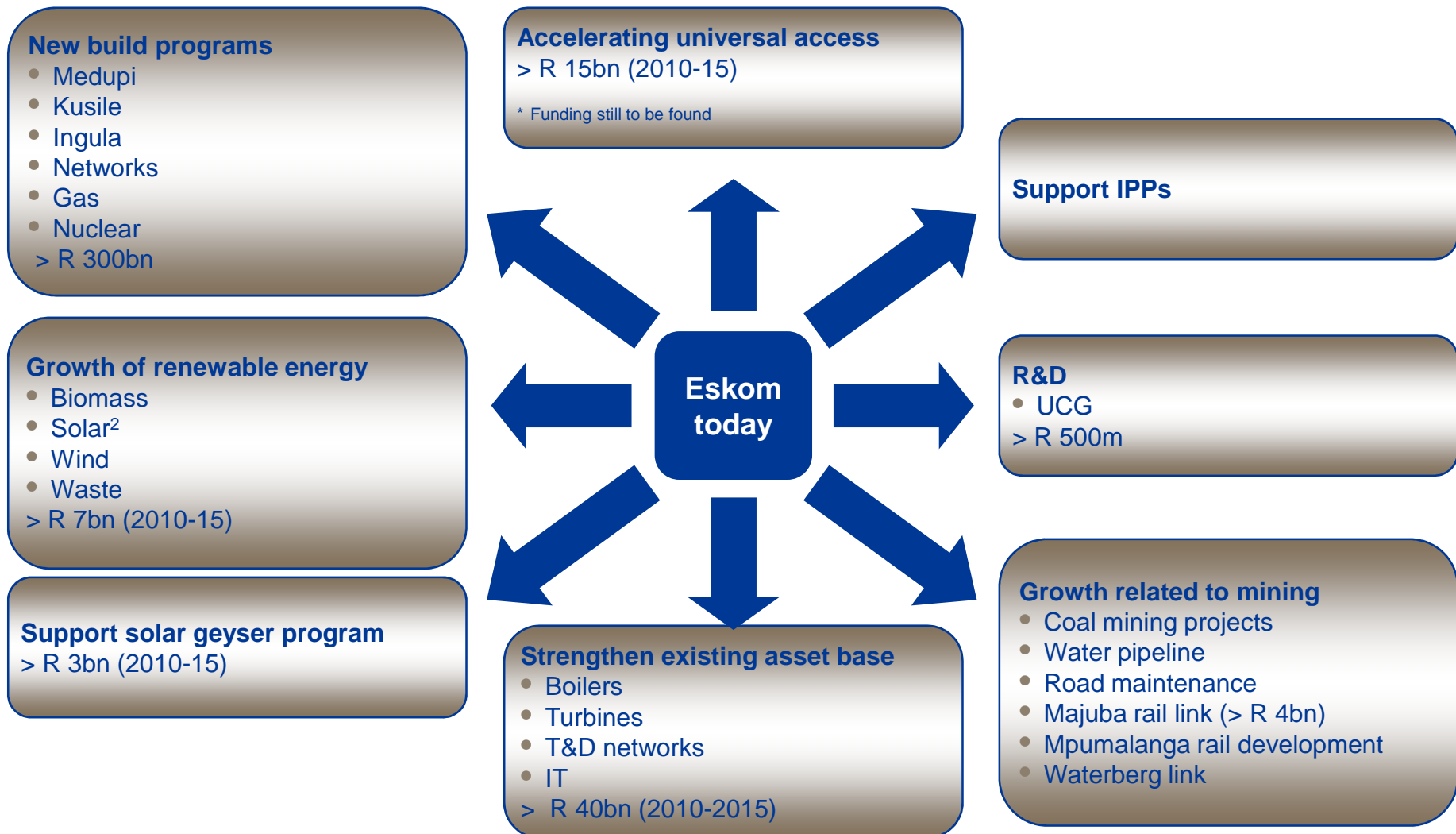


## Demand Side overview

- 29% of South Africa's energy demand provided by electricity
- Forecast of about 37GW peak demand in 2010 and over 240TWhrs of energy demand in 2010/11
- Largest 138 customers consume nearly 40% of the energy
- Largest 40 000 customers consume nearly 75% of the energy
- Approximately 8 million customers consume about 20 to 25% of the energy

Consistent tight supply-demand balance with a very extended electricity transport system

# Eskom & Transnet will invest significantly to strengthen the energy sector



# Electricity Infrastructure Investment Supports the New Growth Path



- Eskom will drive within the energy sector, the New Growth Path Initiative. This initiative is aimed at providing an economic policy framework for a labour intensive growth strategy
- Central to the development growth path is the enhancement of labour absorbing capacity of the economy, and connecting knowledge and innovation to the challenge of jobs and growth;
- With a young population (31% of population 14 years old or less) and a vast pool of workers South Africa has still a lot of room for growth.
- Eskom's new build project has to give effect to South African job creation objective , in:
  - Direct local construction activity and jobs
  - Local manufacturing
  - Local skills development
  - Local engineering capability

# The Eskom build programme will have significant impact on local industry, skills, jobs, infrastructure and regional development



① Local content	② Local skills development	③ Jobs	④ Infrastructure	⑤ Regional development
>50% of local content directly benefiting the SA economy	Rapid growth in SA's skills pool	~40 000 jobs created, directly and indirectly	Development of roads and railways	Spend and investment in local areas
				



In addition to the jobs created, 6 130 individuals are undergoing, or have completed, formal training (skills development)



An integral part of an Eskom contract is a commitment by suppliers to invest in the training and development of the South African skills base

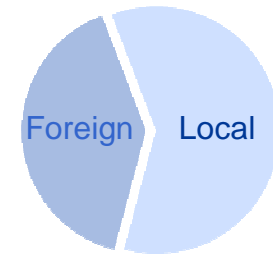
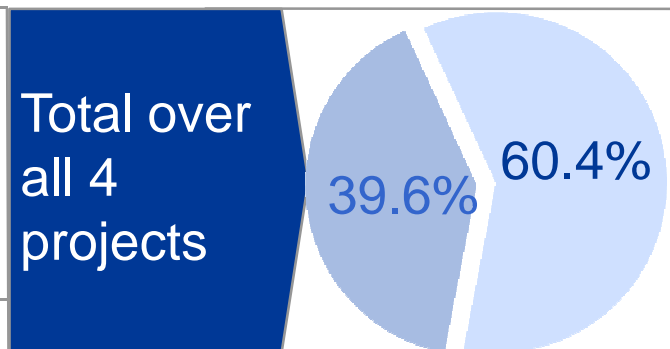
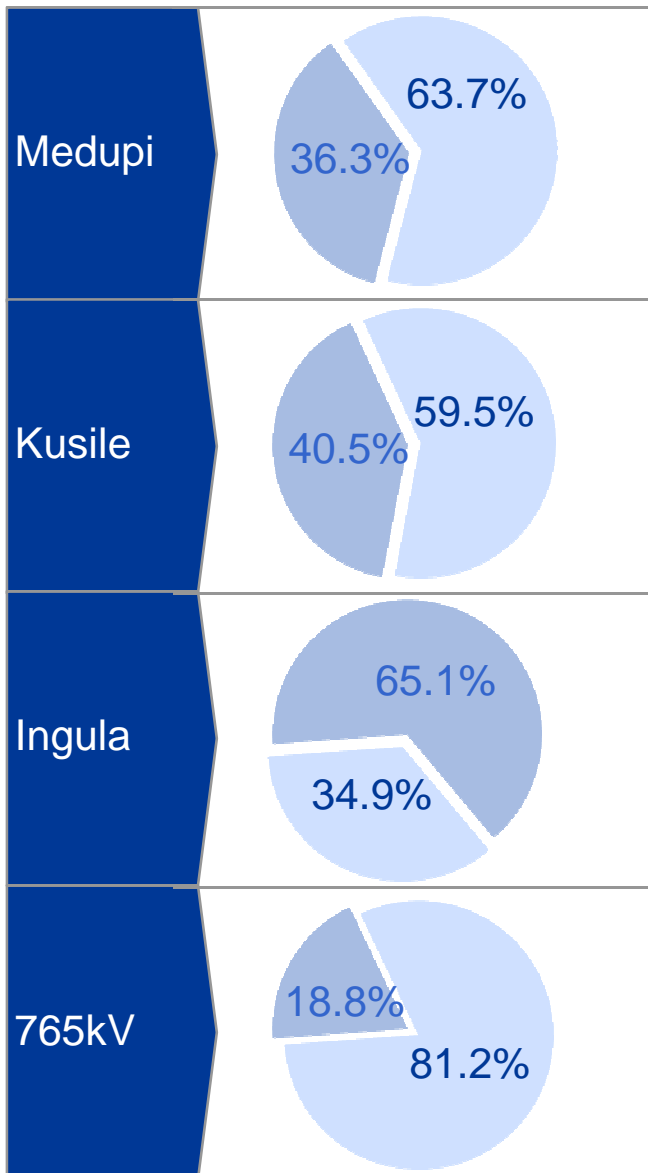
Area	Committed numbers	In training	Training completed
Medupi	2178	1299	284
Kusile	2234	792	626
Ingula	137	16	5
Power Delivery	1382		1002
Plant and Equipment	199	38	1137
<b>Total</b>	<b>6130</b>	<b>2145</b>	<b>3054</b>



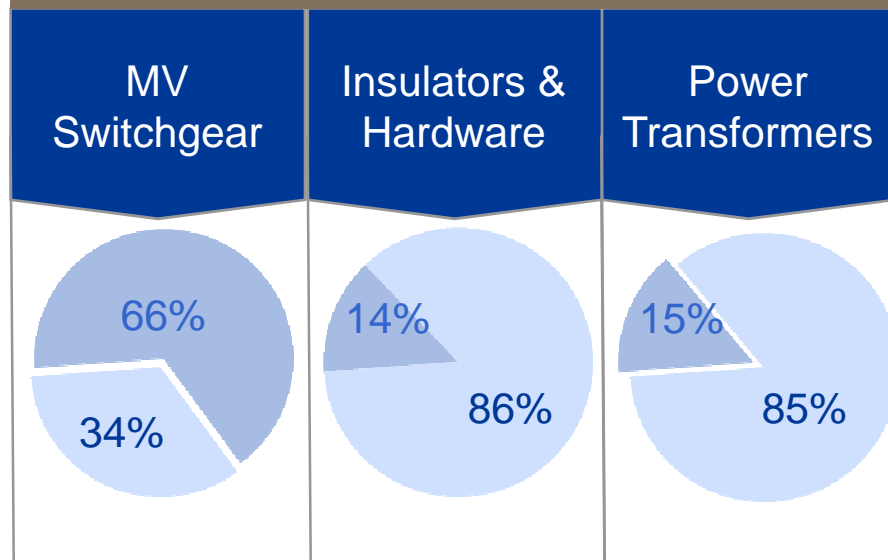
Majority of training takes place in the following disciplines: coded welders, boilermakers, riggers, fitters, technicians, laboratory technicians and quantity surveyors



Across all major builds, Eskom's localisation content in most cases exceeds 50% as at the end of 2009/2010 (localisation)



Since inception of Competitive Supplier Development Programme (CSDP) some of the following fleet procurement and localisation was achieved



New local supply chains for parts have already been created, benefiting local businesses and addressing SA's industrialisation agenda (industrialisation)

Hitachi is investing ~R900m in facilities and training in South Africa

Actom committed to an investment of R84m in local facilities

Sulzer SA, a local manufacturer of feed pumps, has grown significantly



Pfisterer investment of R25m in plant in KZN

Powertech committed an investment of R22m

# Significant housing is being constructed in towns close to the building sites

## Medupi

- Already more than **1,230** houses and **80** flats available to accommodate the families of the artisans, engineers and professionals employed for the Medupi project

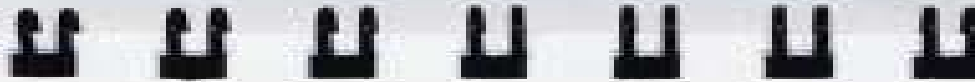
## Kusile

- Currently **1,200** houses has been created

## Ingula

- Numerous houses are rented and built in Ladysmith to support the workforce

Eskom's Medupi, Kusile and Ingula power stations alone are projected to create ~40 000 direct and indirect jobs that will impact ~160 000 people in total (employment)



<b>Direct</b>	Medupi	Kusile	Ingula
On site construction	8 300	7 200	4 100
Supporting project staff	2 200	2 000	300
Coal mine expansion	2 100	2 000	
Transmission expansion	2 700	200	
Crocodile River expansion	3 000		
Ongoing operations	700	600	100
<b>Subtotal</b>	<b>19 000</b>	<b>11 800</b>	<b>4 500</b>
<b>Indirect</b>			
Social services + local business	1 700	1 700	1 100
<b>Total employed</b>	<b>20 700</b>	<b>13 500</b>	<b>5 600</b>
x family multiplier (4/family)	<b>X 4</b>		

People directly impacted by Medupi, Kusile & Ingula **~160 000**

Other projects such as 765kV and Return To Service (RTS) provide ~ 11 000 direct employment opportunities during construction and a further ~1 700 during operation

Kusile and Medupi will be the third and fourth largest coal-fired power plant in the world, respectively,...

Higher than Sandton City Towers



~113m

**Coal-fired power plants (MW)**

- 1 Taichung (Taiwan, 7 100<sup>1</sup>)
- 2 Waigaoqiao (China, 5 000)
- 3 Kusile (South Africa, 4 800)
- 4 Medupi (South Africa, 4 764)
- 5 Zouxian (China, 4 540)
- 6 Kendal (South Africa, 4 374)
- 7 ...
- 8 ...

4x more investment than Gautrain

4x



Medupi

...requiring huge amounts of materials and large transport effort in their construction

### Characteristics of Medupi/ Kusile

Concrete...

- ... to build 4 Greenpoint stadiums will be used per plant



Parts and cement...

- ...weighing the same as 14 super tankers will be transported over land



Steel...

- ...to build one of the world's tallest buildings (The Burj Khalifa) will be used



Transport...

- ...of materials to site is equivalent to at least 40 times around the world



# Opportunities in the Southern African Development Community (SADC)

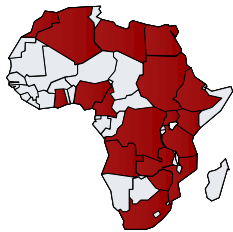


# Top 20 Electricity Generation Countries in Africa



Electricity data for selected African countries (2009)

Rank	Country	Electricity Generation (Billion kWh)	Percent of Total (Africa)	% of World Generation	Per Capita Generation (kWh per person per year)	Population (Million)	% of African Population
1	South Africa	240.3	42.43%	1.08%	4904	49	4.9%
2	Egypt	118.4	20.91%	0.53%	1470	80.5	8.1%
3	Algeria	34.98	6.18%	0.16%	1013	34.5	3.5%
4	Libya	23.98	4.23%	0.11%	3746	6.4	0.6%
5	Nigeria	21.92	3.87%	0.10%	144	152.2	15.2%
6	Morocco	19.78	3.49%	0.09%	625	31.6	3.2%
7	Mozambique	15.91	2.81%	0.07%	723	22	2.2%
8	Tunisia	11.08	1.96%	0.05%	1045	10.6	1.1%
9	Zambia	9.752	1.72%	0.04%	812	12	1.2%
10	Zimbabwe	8.89	1.57%	0.04%	759	11.7	1.2%
11	DRC	8.217	1.45%	0.04%	102	80	8.0%
12	Ghana	6.746	1.19%	0.03%	277	24.3	2.4%
13	Cameroon	5.601	0.99%	0.03%	291	19.2	1.9%
14	Kenya	5.223	0.92%	0.02%	130	40	4.0%
15	Sudan	4.341	0.77%	0.02%	103	41.9	4.2%
16	Tanzania	3.786	0.67%	0.02%	90	41.8	4.2%
17	Angola	3.722	0.66%	0.02%	286	13	1.3%
18	Ethiopia	3.46	0.61%	0.02%	39	88	8.8%
19	Mauritius	2.321	0.41%	0.01%	725	3.2	0.3%
20	Uganda	2.256	0.40%	0.01%	67	33.4	3.3%
<b>Total</b>		550.665	97.23%	2.47%	-	795.3	79.5%
→	Austria	61.9	2.0% (of EU-27)	0.03%	7505	8.21	1.6%



# African Electricity Overview

- The demand for primary energy in Africa is rapidly increasing with overall demand over 3% per annum with huge demand from mining and industrial clients
- This has resulted in severe pressure on existing infrastructure and hence large scale projects are currently underway
- South Africa leads in this regard with an expected >R 300billion to be invested in electricity projects over the next 7 years
- As in all continents the energy mix is dominated by oil, coal and gas and hence urgent steps are needed to become more sustainable and harness renewable resources in a larger scale

## Top Indicators (Africa), 2005 - 2030

Key Continent Indicators (2005-2030) % Per Annum	
Electricity Demand Growth	3.1%
Coal Demand Growth	1.1%
Liquids Demand Growth	1.6%
Gas Demand Growth	3.5%
Nuclear Demand Growth	2.0%

# Key Challenges Facing the African Electricity Industry

- **Policy Reform**

- Often drives long term investments
- Creates a level playing field for all players
- Attract private capital into the industry

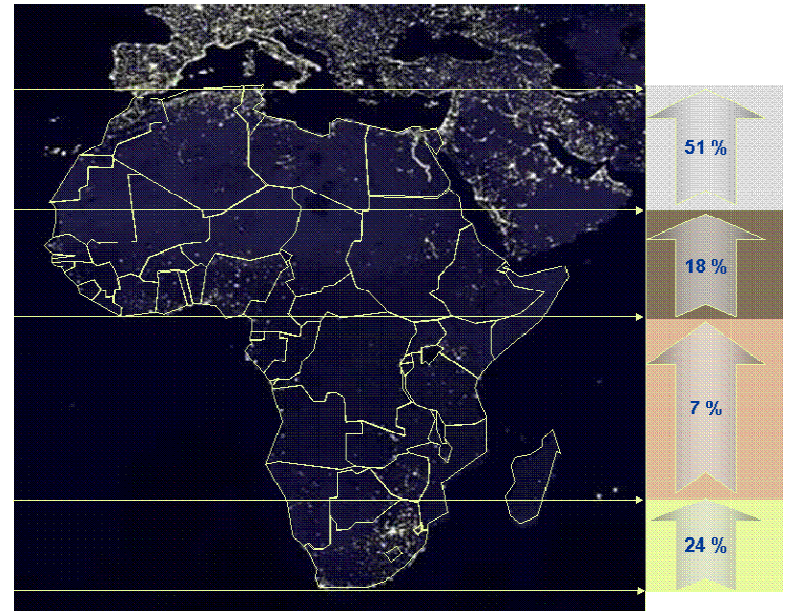
- **Investments and Funding**

- About 75% of investments in the electricity industry between 1995 and 2008 in Africa was in North Africa (51%) and South Africa (24%)
- International investors often places a high risk premium (mostly in excess of 30% ) on investments

- **Availability of skills**

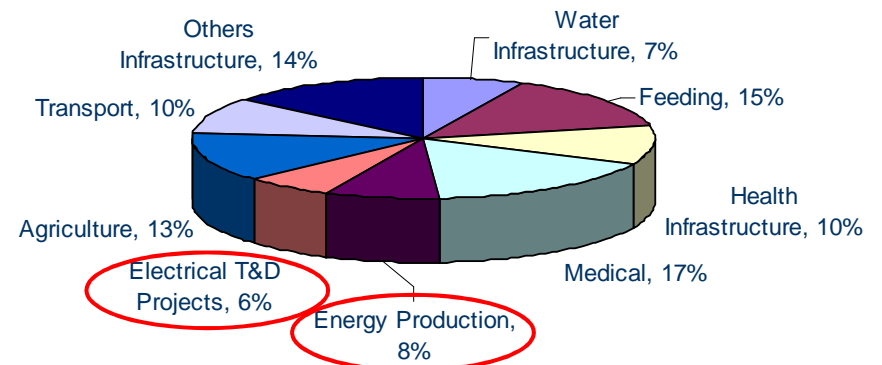
- At some African utilities more than 30% of critical positions cannot be filled
- Over the last 10 years a large numbers of public utility employees have moved to the private sector

Average Distribution of Investment (1995-2008)



Source: Frost & Sullivan: Photo - NASA

African Infrastructure Loans Distribution



# Key Challenges Facing the African Electricity Industry (cont.)



- **Sufficient Generation Capacity**

- 9 out of 12 countries in the Southern African Power Pool cannot meet current Peak Demand and is dependent on electricity imports

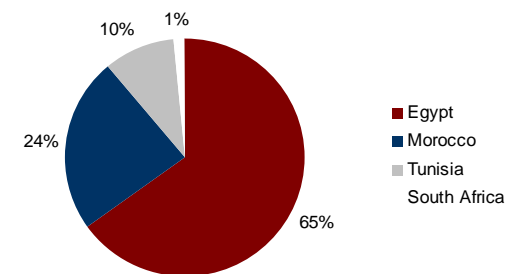
- **Environmental sustainability**

- The need for environmentally sustainable investment is driven from developed countries
- However, the drive for renewable energy is taking shape across the continent
- Examples include a very attractive feed-in tariff in South Africa and large scale wind investment in North Africa

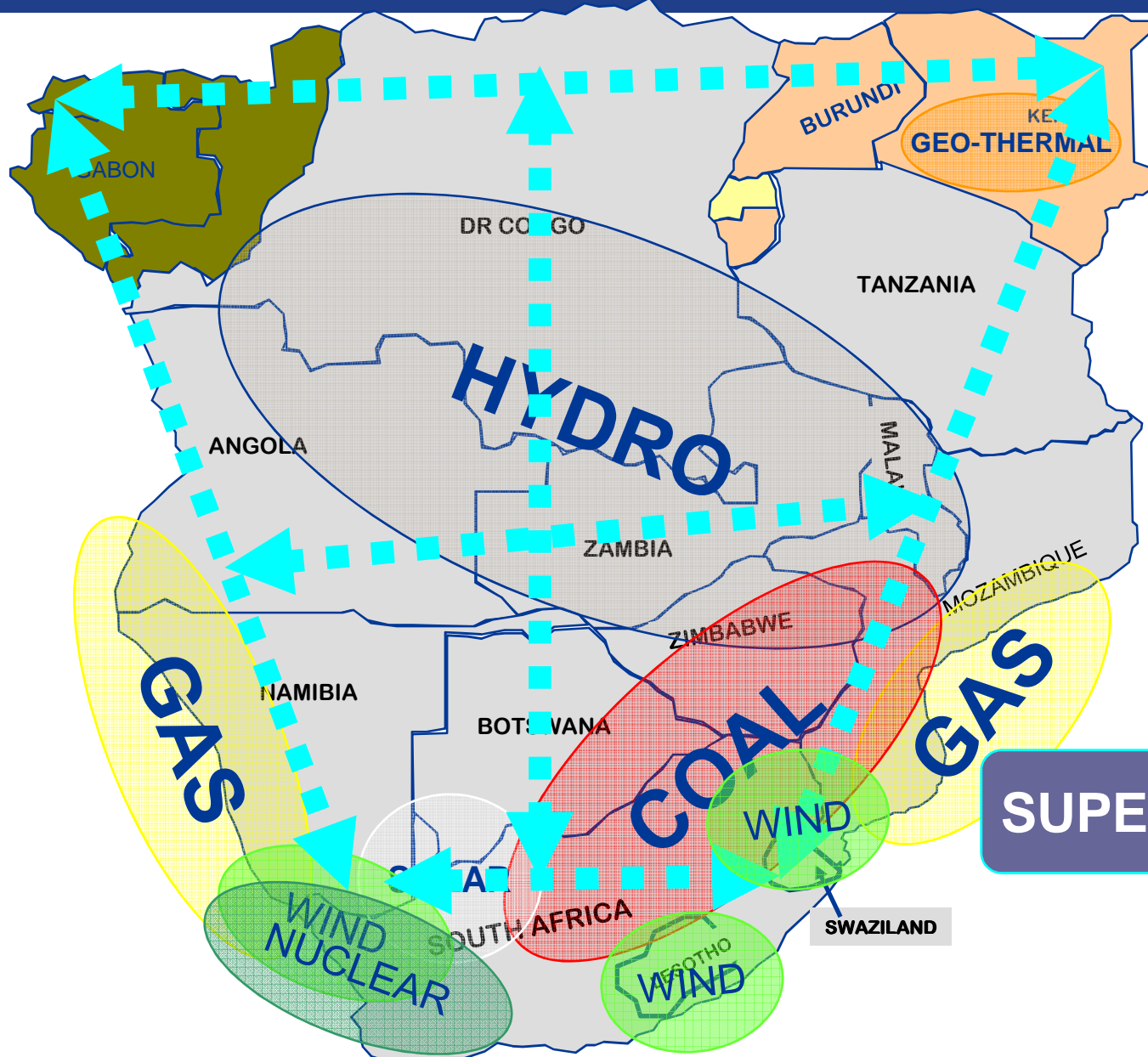
**SAPP Capacity and Demand (2009)**

Country	Installed Capacity (MW)	Available Capacity (MW)	2009 Peak Demand (MW)
Angola	1187	930	668
Botswana	132	90	553
DRC	2442	1170	1,028
Lesotho	72	70	116
Malawi	287	267	260
Mozambique	233	174	435
Namibia	393	360	451
South Africa	44170	40503	35850
Swaziland	70.6	70	200
Tanzania	1008	680	705
Zambia	1812	1200	1483
Zimbabwe	2045	1080	1714
<b>Total SAPP</b>	<b>55927</b>	<b>48649</b>	<b>43463</b>
<b>Total Interconnected</b>	<b>53445</b>	<b>46772</b>	<b>41830</b>

**Wind Turbine Market: Top Four Countries by Installed Wind Capacity (Africa), 2008**



# Potential Energy Future – 2030!



The SADC region offers significant avenues for growth and cleaner sources of power

Significant demand growth and constrained capacity represent an investment opportunity

**SUPER GRID**

# Conclusion

- Eskom has a clear strategic direction and is central to drive capacity expansion, whilst:
  - Maintaining competitiveness of the economy
  - Reducing energy intensity in the economy
  - Providing universal access to electricity
  - Driving job creation
  - Developing skills
  - Enhancing local manufacturing
- Keeping the lights on is a priority
- SA is creating a conducive environment for economic development. But SA cannot grow in isolation from the rest of the region.
- Eskom see immense opportunities in SADC.

**Thank you**